
Quarterly Budget Review Statement Quarter ending 31 March 2025

Responsible Officer: Group Manager Organisational Services (Helen McNeil)

Report Contributor: Finance Manager (Jonathan Patino) & Alison O'Toole (Management Accountant)

Recommendation

That Council note the results presented in the Quarterly Budget Review Statement as at 31 March 2025 and authorise the variations to the amounts from those previously estimated.

Key points

1. Rous's Responsible Accounting Officer has reported that the projected financial position at 30 June 2025 will be satisfactory.
2. Key movements include operating revenue decreasing by \$0.6M, capital revenue increasing by \$0.8M, operating expenditure decreasing by \$1.1M, capital expenditure decreasing by \$2.0M, loan funds of \$2.0M being deferred and loan repayments reducing by \$0.4M.
3. Total cash as at 31 March 2025 is \$28.6M.

Background

The Quarterly Budget Review Statement (QBRs) is made up of a minimum of six key statements:

- (QBRs1) Statement by the Responsible Accounting Officer on Council's financial position
- (QBRs2) Budget Review Income and Expenses Statement
- (QBRs3) Budget Review Capital Budget
- (QBRs4) Budget Review Cash and Investments Position
- (QBRs5) Budget Review Contracts and Other Expenses
- (QBRs6) Budget Review Key Performance Indicators

For the information of Council, the original 2024/25 budget was adopted on 19 June 2024 as part of the 2024/25 Operational plan and the 2024/28 Delivery program.

Finance

(QBRs1) Report by Responsible Accounting Officer

The following statement is made in accordance with clause 203(2) of the *Local Government (General) Regulation 2021*;

"It is my opinion that the Quarterly Budget Review Statement of Rous County Council for the quarter ended 31 March 2025 indicates that Council's projected financial position at 30 June 2025 will be satisfactory at year end, having regard to the projected estimates of income and expenditure, the original budgeted income and expenditure and Council's short-term liquidity position."



Jonathan Patino
Responsible Accounting Officer

Commentary on Proposed Adjustments – March 2025 (Table 1)

The following table details proposed budget variations as compared to the original budget and quarterly adjustments. Subsequent tables summarise the changes on a reporting unit basis.

For reporting purposes, only changes over \$10,000 are individually referenced.

Operating revenue has decreased by \$0.6M, capital revenue has increased by \$0.8M, operating expenditure has decreased by \$1.1M, capital expenditure has decreased by \$2.0M, loan drawdowns of \$2.0M have been deferred and loan repayments have decreased by \$0.4M, resulting in an overall change of \$1.7M to be transferred to reserves.

Significant Adjustments

Capital Works Program

Management have taken the QBRS as an opportunity to review the capital works program, particularly the impact of carry over budgets and the resources available to complete works. This remains an important focus and is regularly reviewed.

Impact on Reserves as a Whole

The required changes this quarter will provide a substantial increase to our budgeted reserves. The overall internal reserves policy position is still forecast to be met, along with the New South Wales Treasury Corporation loan covenant requirement to hold reserves that equal 6 months of the next financial year's operating expenditure less depreciation.

(QBR2) Table 1: Summary of Proposed Changes Whole Organisation – March 2025

BUDGET ITEMS	Original Budget 2024/25	2023/24 Carryovers	September	December	March	Ref	Projected Year End Result 2024/25
			30-Sep-24	31-Dec-24	31-Mar-25		
			Quarter	Quarter	Quarter		
Operating Income							
Bulk	31,058,300	0	391,000	(327,500)	(500,000)	BW1	30,621,800
Retail	3,966,700	0	(170,800)	0	0		3,795,900
Flood	1,910,300	0	3,845,800	600,000	773,000	FM1, FM2, FM3	7,129,100
Weeds	1,632,500	0	804,800	0	0		2,437,300
Property	162,600	0	(35,700)	0	0		126,900
Fleet	123,500	0	0	0	0		123,500
TOTAL OPERATING INCOME	38,853,900	0	4,835,100	272,500	273,000		44,234,500
Operating Expenses							
Bulk	28,211,300	1,923,100	2,580,000	(1,125,900)	(920,900)	BW2, BW3, BW4, BW5, BW6, BW14, BW15, BW16	30,667,600
Retail	3,959,000	0	13,500	0	0		3,972,500
Flood	2,461,600	278,300	2,634,900	800	(139,100)	FM1, FM2, FM4, FM5	5,236,500
Weeds	1,794,400	0	968,400	2,100	0		2,764,900
Property	333,400	0	(52,100)	41,700	0		323,000
Fleet	225,300	0	(56,700)	0	0		168,600
TOTAL OPERATING EXPENSES	36,985,000	2,201,400	6,088,000	(1,081,300)	(1,060,000)		43,133,100
OPERATING RESULT	1,868,900	(2,201,400)	(1,252,900)	1,353,800	1,333,000		1,101,400
Exclude Depreciation	8,756,500	0	0	41,700	0		8,798,200
Cash Result	10,625,400	(2,201,400)	(1,252,900)	1,395,500	1,333,000		9,899,500
Less: Capital Expense	38,305,600	6,484,600	(5,891,800)	(4,069,300)	(2,026,200)	BW7, BW8, BW9, BW10, BW11, BW12, BW13, BW17, RW1, FM3	32,802,900
Add: Loan Funds	30,000,000	0	(5,000,000)	0	(2,000,000)	BW14	23,000,000
Less: Loan Repayments	4,256,900	0	0	0	(386,400)	BW14	3,870,500
Adjustment for Grants held as Liability	0	0	0	4,024,200	0		4,024,200
Add: From/Less: (To) Reserve	1,937,100	8,686,000	361,100	(9,489,000)	(1,745,600)		(250,400)
Estimated Cash Movement	0	0	0	0	0		0

Budget Adjustments Required this Quarter

New / Existing	Description	Reporting Unit	Category	Ref	Adjustment Amount		Notes
					Current Budget (2024/25)	LTFP (2025/26-2033/34)	
Existing	Water Security Grant Funding	BULK	Operating Revenue	BW1	500,000	0	Due to changes and reprioritisations in Council's Future Water Program since grant funding was secured from the Department of Planning and Environment under the Safe and Secure Water program, it is no longer expected that all of the specific milestones will be met. Therefore, \$500,000 of the funding previously budgeted to be received in the current financial year is no longer expected to be received.
Existing	Demand Management - Behaviour Change Pilot Program	BULK	Operating Expenditure	BW2	(110,700)	110,700	This program is currently being implemented but will continue into the 2025/26 financial year, including a secondary program due to commence in July 2025. Therefore, it is requested to defer part of the budget to the 2025/26 financial year.
Existing	Demand Management - Sustainable Water Partners Program	BULK	Operating Expenditure	BW3	(103,200)	103,200	The Sustainable Water Partners Program offers rebates for water efficiency projects identified in water assessment reports. Some interested businesses have deferred capital expenditure due to cost pressures in the current financial year. However, water efficiency projects can be implemented and rebates claimed until June 2026. Therefore, it is requested to defer part of the program budget to the 2025/26 financial year to cover the cost of the rebates expected to be paid then.
Existing	Future Water Project - Richmond Area Coastal Floodplain Alluvial Groundwater Source	BULK	Operating Expenditure	BW4	(180,000)	180,000	Some of the committed work on this project is now not expected to be completed this financial year. Therefore, it is requested that \$180,000 of the approved budget be deferred to the 2025/26 financial year.
Existing	Catchment Management Plan	BULK	Operating Expenditure	BW5	(10,000)	10,000	The current budget for the Catchment Management Plan relates to consultation with our constituent councils and review of our on-site management and development control provisions for the water catchments clause. This work will continue into the next financial year. Therefore, it is requested that \$10,000 of the approved budget be deferred to the 2025/26 financial year.
Existing	Intranet Project	BULK	Operating Expenditure	BW6	(40,000)	40,000	Phase 2 of the intranet project (bringing online additional modules and implementing improvement activities) is now not expected to be completed in the current financial year. Therefore, it is requested to defer the remainder of the budget to the 2025/26 financial year.
New	Microwave Communication Mast - Knockrow Reservoir	BULK	Capital Expenditure	BW7	13,400	0	A microwave communication mast on Knockrow reservoir has been found to have a non-compliant safety issue (due to its proximity to the edge of the reservoir roof) and communication issues (due to increasing tree heights). Quotes have been sought to relocate the antenna to the centre of the reservoir roof and increase the mast height. A transfer of \$13,400 is requested from the Bulk Water reserve to complete this remediation work.

New / Existing	Description	Reporting Unit	Category	Ref	Adjustment Amount		Notes
					Current Budget (2024/25)	LTFP (2025/26-2033/34)	
Existing	Future Water Project - Woodburn Groundwater - Piping	BULK	Capital Expenditure	BW8	(100,000)	100,000	The bore work on this project has taken slightly longer than anticipated, Therefore, part of the budget for the associated piping work is required to be deferred to the 2025/26 financial year.
Existing	Future Water Project - Alstonville Groundwater	BULK	Capital Expenditure	BW9	(850,000)	850,000	Due to delays with the purchase of the Marom Creek Water Treatment Plant and related assets from Ballina Shire Council, some of the work on this project planned for the current financial year will now not take place until next financial year. Therefore, it is requested that \$850,000 of the approved budget be deferred to the 2025/26 financial year.
New	Weed Spray Unit for use by the Water Operations team in easement and property maintenance	BULK	Capital Expenditure	BW10	25,000	0	The Water Operations team requests a budget for the purchase of a weed spray unit for use in easement and property maintenance. The team currently borrows spray units from other teams, which are not always available when required. A dedicated weed spray unit will enable the team to achieve the planned maintenance programs and increase the efficiency of weed spraying operations. A transfer of \$25,000 is requested from the Bulk Water reserve for this purpose.
New	Emigrant Creek Water Treatment Plant Ultrafiltration Membrane Replacement	BULK	Capital Expenditure	BW11	26,000	0	Regular Membrane Integrity Tests completed at Emigrant Creek Water Treatment Plant earlier this financial year revealed that three of the ultrafiltration membranes in one of the trains in the water treatment process were extensively damaged beyond in-house repair capabilities. To ensure effective operation, maintenance and reliability of the water treatment plant, these membranes require replacement. A transfer of \$26,000 is requested from the Bulk Water reserve for this purpose.
New	Nightcap Water Treatment Plant Dissolved Air Flotation Filter (DAFF) Waste Valve Replacement	BULK	Capital Expenditure	BW12	60,000	0	The Dams and Treatment team at Nightcap Water Treatment Plant have experienced operational issues with the waste valves of the dissolved air flotation filters (DAFFs) (an integral part of the water treatment process) for much of the last year. Despite investigations and servicing, these issues persist. These waste valves have been operational for over 30 years and spare parts for these models have been discontinued. Therefore, it is recommended that these valves be replaced with newer models to ensure the effective operation of the DAFFs. A transfer of \$60,000 is requested from the Bulk Water reserve for this purpose.
Existing	Gallans Road - Workplace Consolidation	BULK	Capital Expenditure	BW13	(1,950,000)	1,950,000	Delays in obtaining DA approval and the construction certificate have pushed back this multi-year project. Therefore a portion of the budget can be deferred to the 2025/26 financial year.
Existing	External Borrowings	BULK	Loan Drawdowns Loan Repayments Operating Expenditure	BW14 BW14 BW14	2,000,000 (386,400) (342,500)	(2,000,000) (35,500) 35,500	Due to changes in the capital expenditure programme detailed above, a portion of the external borrowings budgeted for the current financial year will now not be required until the 2025/26 financial year. Loan repayments and interest costs have also been adjusted accordingly.

New / Existing	Description	Reporting Unit	Category	Ref	Adjustment Amount		Notes
					Current Budget (2024/25)	LTFP (2025/26-2033/34)	
Existing	Water Filling Stations	RETAIL	Capital Expenditure	RW1	(75,000)	75,000	This project, to install an additional bulk water filling station in the Lismore City Council area, has been delayed due to issues in locating an appropriate site. It is expected that this will be confirmed with Lismore City Council and work commenced before the end of this financial year, with most of the construction now to take place in the 2025/26 financial year. Therefore, it is requested to defer most of the budget to the 2025/26 financial year to cover the cost of installation.
Existing	Richmond River Bank and Riparian Condition Assessment - Coastal and Estuary Grants Program	FLOOD	Operating Revenue Operating Expenditure	FM1 FM1	67,700 (101,600)	(67,700) 101,600	The delivery dates for this project, for which funding was approved under the NSW Government's Coastal and Estuary Grants Program, have been extended. The final two milestones will be completed in the next financial year. Therefore the relevant portion of the revenue and expenditure is required to be deferred to the 2025/26 financial year.
Existing	Richmond River Tidal Inundation Assessment - Coastal and Estuary Grants Program	FLOOD	Operating Revenue Operating Expenditure	FM2 FM2	8,700 (13,000)	(8,700) 13,000	The delivery dates for this project, for which funding was approved under the NSW Government's Coastal and Estuary Grants Program, have been extended. The project will now extend into the next financial year. Therefore the relevant portion of the revenue and expenditure is required to be deferred to the 2025/26 financial year.
New	Lismore Levee Restoration DRFA Funding	FLOOD	Capital Revenue Capital Expenditure	FM3 FM3	(849,400) 849,400	0 0	State and Commonwealth DRFA funding has been approved for restoration of the Lismore Levee following the 2022 flood event. These funds will be paid to Lismore City Council, which has undertaken the restoration works on behalf of Rous. Therefore, this has a nil budget effect.
Existing	Fish Habitat (Coraki Riparian Plan)	FLOOD	Operating Expenditure	FM4	(14,500)	14,500	The remaining funds secured under DPI Fish Habitat Action grant funding for riparian works at Coraki are allocated to support an engagement plan at the site with signage and additional maintenance. Discussions are ongoing with local First Nations organisations regarding artwork and messaging. However, work at the site has been delayed due to the March 2025 flood event. It is requested that \$14,500 of the approved budget be deferred to the 2025/26 financial year to allow this work to proceed then.

New / Existing	Description	Reporting Unit	Category	Ref	Adjustment Amount		Notes
					Current Budget (2024/25)	LTFP (2025/26-2033/34)	
Existing	Budget Savings Identified Culture and Leadership Initiatives	BULK	Operating Expenditure	BW15	(110,000)	(105,600)	The large-scale Culture and Leadership initiatives are not proceeding at this time, due to the need to first develop and implement the supporting competency and salary system frameworks, as well as complete the transition to the Ballina campus. Once these foundational elements are in place, Council will revisit these initiatives in future years, with the scope and cost to be determined at that time. Therefore, the budget for the current and future financial years can be returned to the Bulk Water reserve.
	Cultural Education Information Centre	BULK	Operating Expenditure	BW16	(19,500)	0	This budget item was originally allocated for the conduct of engagement activities with First Nations communities and originally focused on delivery through the visitor information centre. This work had been repurposed to focus on similar engagement and activities associated with the Reconciliation Action Plan (RAP). The balance of this work can now be completed within the RAP budget allocation and, therefore, the remaining CEIC budget can be returned to the Bulk Water reserve.
	Future Water Project - Woodburn Groundwater - Langs Hill	BULK	Capital Expenditure	BW17	(25,000)	(30,000)	This section of the Woodburn Groundwater scheme is not proceeding as the proposed water treatment plant is now expected to be mobile and, based on demand forecasting, will not be needed as soon as originally thought. Therefore, the remaining budget for the current financial year and next financial year can be returned to the Bulk Water reserve.
	Richmond River Water Quality Monitoring	FLOOD	Operating Expenditure	FM5	(10,000)	0	This multi-year project with Southern Cross University, to design, build and operate water quality data loggers within the Richmond River Estuary, is nearing completion and is expected to come in below budget. Therefore, \$10,000 can be returned to the Flood Mitigation reserve.
Existing	Adjustments below reporting threshold	BULK	Operating Expenditure		(5,000)	0	Adjustments below the reporting threshold of \$10,000, approved by Council on 17 April 2024 (Resolution [09/24] Proposed changes to business rules for Quarterly Budget Review Statement reporting)
					(1,745,600)	1,336,000	

Bulk Water Reporting Unit

(QBR52) Income & Expenses - Bulk

	Original Budget 2024/25	2023/24 Carryovers	Approved Changes Sept Review	Approved Changes Dec Review	Recommend Changes for Council Resolution	Ref	Projected Year End Result 2024/25	Actual YTD
Operating Income								
Water Sales	23,530,800	0	0	0	0		23,530,800	17,696,100
Interest Income / Sundry	896,600	0	400,000	0	0		1,296,600	1,316,100
Property Income	23,800	0	0	0	0		23,800	16,400
Operating Grants and Contributions	757,100	0	(157,600)	72,500	(500,000)	BW1	172,000	10,000
Profit on Sale	0	0	0	0	0		0	0
Capital Income	5,850,000	0	148,600	(400,000)	0		5,598,600	1,472,300
Total Operating Income	31,058,300	0	391,000	(327,500)	(500,000)		30,621,800	20,510,900
Operating Expense								
Administration Expenses	734,000	44,800	(5,400)	3,500	0		776,900	756,200
Administration - Retail Water Cost	(1,975,500)	0	0	0	0		(1,975,500)	(1,418,600)
Finance Costs	1,956,400	0	0	0	(342,500)	BW14	1,613,900	659,400
Building/Depot Expenses	556,800	0	79,400	20,000	(13,000)		643,200	434,600
Fleet Hire Expense	671,700	0	28,200	0	0		699,900	545,500
Training & Staff	332,900	9,800	0	0	0		342,700	245,900
Insurance	418,900	0	5,000	0	0		423,900	353,900
Members Expenses	152,900	0	0	0	0		152,900	91,400
Salaries & Wages	9,691,900	0	933,800	64,400	(25,000)	BW2, BW3	10,665,100	8,516,100
Operations Purchases	8,634,700	1,868,500	1,539,000	(1,213,800)	(540,400)	BW2, BW3, BW4, BW5, BW6, BW15, BW16	10,288,000	5,610,300
Depreciation	7,036,600	0	0	0	0		7,036,600	5,229,100
Total Operating Expense	28,211,300	1,923,100	2,580,000	(1,125,900)	(920,900)		30,667,600	21,023,800
Operating Result	2,847,000	(1,923,100)	(2,189,000)	798,400	420,900		(45,800)	(512,900)
Less: Depreciation	7,036,600	0	0	0	0		7,036,600	5,229,100
Operating Result Excl. Non Cash	9,883,600	(1,923,100)	(2,189,000)	798,400	420,900		6,990,800	4,716,200
Less: Capital Expenses	37,721,900	4,786,200	(6,236,800)	(4,419,300)	(2,800,600)	BW7, BW8, BW9, BW10, BW11, BW12, BW13, BW17	29,051,400	7,164,700
Add: Loan Funds	30,000,000	0	(5,000,000)	0	(2,000,000)	BW14	23,000,000	0
Less: Loan Repayments	4,256,900	0	0	0	(386,400)	BW14	3,870,500	2,386,800
Adjustment for Grants held as Liability	0	0	0	400,000	0		400,000	0
Transfer from/(to) Reserve	2,095,200	6,709,300	952,200	(5,617,700)	(1,607,900)		2,531,100	4,835,300
Net Cash Movement	0	0	0	0	0		0	0

Impact on Bulk Water Cash Reserve

The required changes above will result in \$1,607,900 being transferred to the Bulk Water cash reserve in the 2024/25 financial year. The projected balance as at 30 June 2025 will increase to \$25,293,100 which is beyond the internal reserves policy target of 4 months operating expenditure (excluding depreciation) plus Employee Leave Entitlement Reserve plus Renewable Energy and Emissions Reduction Plan Reserve or \$8,940,200. Externally restricted cash reserves are excluded from the internal reserves policy target above, however, the total cash balance as at 30 June 2025 is forecast to be \$26,978,800.

Retail Water Reporting Unit

(QBR52) Income & Expenses - Retail

	Original Budget 2024/25	2023/24 Carryovers	Approved Changes Sept Review	Approved Changes Dec Review	Recommend Changes for Council Resolution	Ref	Projected Year End Result 2024/25	Actual YTD
Operating Income								
Water Sales	3,923,600	0	(170,800)	0	0		3,752,800	1,534,600
Interest Income / Sundry	27,800	0	0	0	0		27,800	31,100
Capital Income	15,300	0	0	0	0		15,300	0
Total Operating Income	3,966,700	0	(170,800)	0	0		3,795,900	1,565,700
Operating Expense								
Administration Expenses	2,351,400	0	0	0	0		2,351,400	1,702,900
Building/Depot Expenses	5,000	0	0	0	0		5,000	7,200
Fleet Hire Expenses	87,400	0	16,300	0	0		103,700	68,600
Salaries and Wages	668,700	0	146,200	0	0		814,900	428,500
Operations Purchases	320,000	0	(149,000)	0	0		171,000	120,200
Depreciation and Amortisation	526,500	0	0	0	0		526,500	216,800
Total Operating Expense	3,959,000	0	13,500	0	0		3,972,500	2,544,200
Operating Result	7,700	0	(184,300)	0	0		(176,600)	(978,500)
Less Depreciation	526,500	0	0	0	0		526,500	216,800
Operating Result Excl. Non Cash	534,200	0	(184,300)	0	0		349,900	(761,700)
Less: Capital Expenses	168,200	1,350,100	0	(250,000)	(75,000)	RW1	1,193,300	924,900
Transfer from/(to) Reserve	(366,000)	1,350,100	184,300	(250,000)	(75,000)		843,400	1,686,600
Net Cash Movement	0	0	0	0	0		0	0

Impact on Retail Water Cash Reserve

The required changes above will result in \$75,000 being transferred to the Retail Water cash reserve in the 2024/25 financial year. The projected balance as at 30 June 2025 will increase to \$455,600 which is short of the internal reserves policy target of 4 months operating expenditure (excluding depreciation) or \$1,148,700. This includes a planned transfer of \$1,000,000 from Bulk Water reserves to fund the smart metering/backflow project.

While the forecast cash reserve balance is significantly lower than the internal target, this is a planned outcome based on the need to allocate funds from Bulk Water to cover the costs associated with the Smart Metering and Backflow project. The Reporting Unit is positioned to meet this internal target from 2027/2028 onwards.

Flood Mitigation Reporting Unit

(QBR52) Income & Expenses - Flood

	Original Budget 2024/25	2023/24 Carryovers	Approved Changes Sept Review	Approved Changes Dec Review	Recommend Changes for Council Resolution	Ref	Projected Year End Result 2024/25	Actual YTD
Operating Income								
Grants and Contributions	1,808,500	0	3,930,400	0	(76,400)	FM1, FM2	5,662,500	3,376,400
Interest Income / Sundry	17,200	0	0	0	0		17,200	14,200
Capital Income	84,600	0	(84,600)	600,000	849,400	FM3	1,449,400	849,400
Total Operating Income	1,910,300	0	3,845,800	600,000	773,000		7,129,100	4,240,000
Operating Expense								
Administration Expenses	217,300	0	0	0	0		217,300	164,400
Building/Depot Expenses	9,900	0	0	300	0		10,200	5,500
Fleet Hire Expenses	76,000	0	0	0	0		76,000	57,000
Training & Staff	0	0	0	0	0		0	400
Insurance	6,200	0	0	0	0		6,200	6,000
Salaries and Wages	535,400	2,800	67,500	0	0		605,700	392,800
Operations Purchases	900,500	275,500	2,567,400	500	(139,100)	FM1, FM2, FM4, FM5	3,604,800	777,900
Depreciation and Amortisation	716,300	0	0	0	0		716,300	695,700
Loss on Sale	0	0	0	0	0		0	0
Total Operating Expense	2,461,600	278,300	2,634,900	800	(139,100)		5,236,500	2,099,700
Operating Result	(551,300)	(278,300)	1,210,900	599,200	912,100		1,892,600	2,140,300
Less Depreciation	716,300	0	0	0	0		716,300	695,700
Operating Result Excl. Non Cash	165,000	(278,300)	1,210,900	599,200	912,100		2,608,900	2,836,000
Less: Capital Expenses	219,500	22,000	0	600,000	849,400	FM3	1,690,900	41,000
Adjustment for Grants held as Liability	0	0	0	3,624,200	0		3,624,200	0
Transfer from/(to) Reserve	54,500	300,300	(1,210,900)	(3,623,400)	(62,700)		(4,542,200)	(2,795,000)
Net Cash Movement	0	0	0	0	0		0	0

Impact on Flood Mitigation Cash Reserve

These required changes above will result in a \$62,700 transfer to the Flood Mitigation cash reserve in the 2024/25 financial year. The projected balance as at 30 June 2025 will increase to \$1,790,300 which is beyond the internal reserves policy target of 4 months operating expenditure (excluding depreciation) or \$1,506,700. Externally restricted cash reserves are excluded from the internal reserves policy target above, however, the total cash balance as at 30 June 2025 is forecast to be \$5,338,100.

Weed Biosecurity Reporting Unit

(QBR52) Income & Expenses - Weeds

	Original Budget 2024/25	2023/24 Carryovers	Approved Changes Sept Review	Approved Changes Dec Review	Recommend Changes for Council Resolution	Ref	Projected Year End Result 2024/25	Actual YTD
Operating Income								
Grants and Contributions	1,578,600	0	804,800	0	0		2,383,400	774,200
Interest Income / Sundry	53,900	0	0	0	0		53,900	47,000
Capital Income	0	0	0	0	0		0	0
Total Operating Income	1,632,500	0	804,800	0	0		2,437,300	821,200
Operating Expense								
Administration Expenses	318,600	0	12,000	0	0		330,600	255,800
Building/Depot Expenses	19,000	0	0	1,100	0		20,100	17,800
Fleet Hire Expenses	191,600	0	93,800	0	0		285,400	155,700
Training & Staff	0	0	0	0	0		0	21,300
Salaries and Wages	1,133,900	0	654,700	0	0		1,788,600	1,094,900
Operations Purchases	99,800	0	207,900	1,000	0		308,700	218,100
Depreciation and Amortisation	31,500	0	0	0	0		31,500	28,500
Total Operating Expense	1,794,400	0	968,400	2,100	0		2,764,900	1,792,100
Operating Result	(161,900)	0	(163,600)	(2,100)	0		(327,600)	(970,900)
Less Depreciation	31,500	0	0	0	0		31,500	28,500
Operating Result Excl. Non Cash	(130,400)	0	(163,600)	(2,100)	0		(296,100)	(942,400)
Less: Capital Expenses	21,000	0	0	0	0		21,000	0
Transfer from/(to) Reserve	151,400	0	163,600	2,100	0		317,100	942,400
Net Cash Movement	0	0	0	0	0		0	0

Impact on Weed Biosecurity Cash Reserve

Nil for this quarter.

Property Reporting Unit

(QBR52) Income & Expenses - Property

	Original Budget 2024/25	2023/24 Carryovers	Approved Changes Sept Review	Approved Changes Dec Review	Recommend Changes for Council Resolution	Ref	Projected Year End Result 2024/25	Actual YTD
Operating Income								
Interest Income / Sundry	7,500	0	0	0	0		7,500	5,600
Property Income	155,100	0	(35,700)	0	0		119,400	104,200
Capital Income	0	0	0	0	0		0	0
Total Operating Income	162,600	0	(35,700)	0	0		126,900	109,800
Operating Expense								
Administration Expenses	55,900	0	0	0	0		55,900	42,000
Building/Depot Expenses	177,500	0	(40,100)	0	0		137,400	123,100
Salaries and Wages	44,200	0	0	0	0		44,200	47,600
Operations Purchases	12,000	0	(12,000)	0	0		0	1,700
Depreciation and Amortisation	43,800	0	0	41,700	0		85,500	104,900
Total Operating Expense	333,400	0	(52,100)	41,700	0		323,000	319,300
Operating Result	(170,800)	0	16,400	(41,700)	0		(196,100)	(209,500)
Less Depreciation	43,800	0	0	41,700	0		85,500	104,900
Operating Result Excl. Non Cash	(127,000)	0	16,400	0	0		(110,600)	(104,600)
Less: Capital Expenses	50,000	326,300	225,000	0	0		601,300	269,500
Transfer from/(to) Reserve	177,000	326,300	208,600	0	0		711,900	374,100
Net Cash Movement	0	0	0	0	0		0	0

Impact on Property Cash Reserve

Nil for this quarter.

Fleet Reporting Unit

(QBR52) Income & Expenses - Fleet

	Original Budget 2024/25	2023/24 Carryovers	Approved Changes Sept Review	Approved Changes Dec Review	Recommend Changes for Council Resolution	Ref	Projected Year End Result 2024/25	Actual YTD
Operating Income								
Interest Income / Sundry	123,500	0	0	0	0		123,500	100,900
Profit on Sale	0	0	0	0	0		0	0
Capital Income	0	0	0	0	0		0	0
Total Operating Income	123,500	0	0	0	0		123,500	100,900
Operating Expense								
Administration Expenses	1,500	0	0	0	0		1,500	3,400
Fleet Operations	722,500	0	0	0	0		722,500	452,300
Fleet Hire Income	(1,026,700)	0	(56,700)	0	0		(1,083,400)	(816,900)
Salaries and Wages	126,200	0	0	0	0		126,200	87,000
Operations Purchases	0	0	0	0	0		0	1,500
Depreciation and Amortisation	401,800	0	0	0	0		401,800	385,800
Loss on Sale	0	0	0	0	0		0	0
Total Operating Expense	225,300	0	(56,700)	0	0		168,600	113,100
Operating Result	(101,800)	0	56,700	0	0		(45,100)	(12,200)
Less Depreciation	401,800	0	0	0	0		401,800	385,800
Operating Result Excl. Non Cash	300,000	0	56,700	0	0		356,700	373,600
Less: Capital Expenses	125,000	0	120,000	0	0		245,000	128,300
Transfer from/(to) Reserve	(175,000)	0	63,300	0	0		(111,700)	(245,300)
Net Cash Movement	0	0	0	0	0		0	0

Impact on Fleet Cash Reserve

Nil for this quarter.

Budget Review for the Quarter Ended 31 March 2025

(QBR53) Capital Budget

	Original Budget 2024/25	2023/24 Carryovers	Approved Changes Sept Review	Approved Changes Dec Review	Recommend Changes for Council Resolution	Ref	Projected Year End Result 2024/25	Actual YTD
Capital Funding:								
Capital Grants & Contributions	550,000	149,400	0	200,000	849,400		1,748,800	72,100
Internal Restrictions								
- Renewals	5,400,200	1,256,600	(18,900)	(303,000)	124,400		6,459,300	1,714,700
- New Assets	27,055,400	5,078,600	(5,872,900)	(3,966,300)	(3,000,000)		19,294,800	5,269,300
External Restrictions								
- Infrastructure	0	0	0	0	0		0	0
Other Capital Funding Sources								
- Operating Revenue	0	0	0	0	0		0	0
- S64 Contributions	5,300,000	0	0	0	0		5,300,000	1,472,300
Income from Sale of Assets								
- Plant and Equipment	0	0	0	0	0		0	0
- Land and Buildings	0	0	0	0	0		0	0
Total Capital Funding	38,305,600	6,484,600	(5,891,800)	(4,069,300)	(2,026,200)		32,802,900	8,528,400
Capital Expenditure:								
New Assets								
- Plant and Equipment	0	0	0	0	0		0	0
- Office Equipment	2,596,800	390,700	(2,966,500)	0	0		21,000	0
- Inventory (Land)	0	309,500	225,000	0	0		534,500	269,500
- Land and Buildings	19,500,000	2,576,100	(10,000,000)	0	(1,950,000)	BW13	10,126,100	3,450,900
- Infrastructure	10,258,600	1,802,300	6,868,600	(3,966,300)	(1,050,000)	BW8, BW9, BW17, RW1	13,913,200	3,021,200
Renewals (Replacement)								
- Plant and Equipment	125,000	0	120,000	0	0		245,000	128,300
- Office Equipment	282,000	0	0	0	13,400	BW7	295,400	17,200
- Land and Buildings	50,000	16,800	336,000	0	0		402,800	338,100
- Infrastructure	5,493,200	1,389,200	(474,900)	(103,000)	960,400	BW10, BW11, BW12, FM3	7,264,900	1,303,200
Total Capital Expenditure	38,305,600	6,484,600	(5,891,800)	(4,069,300)	(2,026,200)		32,802,900	8,528,400

Impact on Capital Works Program

The required adjustments above will result in a reduction in capital works of \$2,026,200 being transferred to reserves, reducing the total capital works program for 2024/25 to \$32,802,900. As at 31 March, \$8,528,400 or 26.0% of these works have been completed, while another \$31,955,300 or 97.4% has been committed, partially for the 2025/26 financial year.

Budget Review for the Quarter Ended 31 March 2025

(QBR54) Cash & Investments

	Opening Balances 2023/24	Original Budget 2024/25	2023/24 Carryovers	Approved Changes Sept Review	Approved Changes Dec Review	Recommend Changes for Council Resolution	Projected Year End Result 2024/25
Unrestricted:							
Flood Mitigation	99,000	0	0	0	0	0	99,000
Weeds Biosecurity	25,800	0	0	0	0	0	25,800
Retail Water	100,000	0	0	0	0	0	100,000
Property	100,000	0	0	0	0	0	100,000
Fleet	50,000	0	0	0	0	0	50,000
Bulk Water	2,354,000	0	0	0	0	0	2,354,000
Total Unrestricted	2,728,800	0	0	0	0	0	2,728,800
Externally Restricted:							
Flood Grants	274,800	(190,200)	0	(84,600)	3,624,200	(76,400)	3,547,800
Weeds Grants	217,900	(217,900)	0	0	0	0	0
Weeds Other	508,000	0	0	0	0	0	508,000
Bulk Water Grants	2,668,100	(2,481,600)	0	0	400,000	(500,000)	86,500
Bulk Water Other	2,370,000	(1,327,500)	0	556,700	0	0	1,599,200
Total Externally Restricted	6,038,800	(4,217,200)	0	472,100	4,024,200	(576,400)	5,741,500
Internally Restricted:							
Flood Mitigation	422,000	135,800	(300,300)	1,295,500	(800)	139,100	1,691,300
Weeds Biosecurity	490,000	66,400	0	(163,600)	(2,100)	0	390,700
Retail Water	199,000	1,366,000	(1,350,100)	(184,300)	250,000	75,000	355,600
Property	898,000	(177,000)	(326,300)	(208,600)	0	0	186,100
Fleet	316,300	175,000	0	(63,300)	0	0	428,000
Bulk Water	23,117,800	713,900	(6,709,300)	(1,508,900)	5,217,700	2,107,900	22,939,100
Total Internally Restricted	25,443,100	2,280,100	(8,686,000)	(833,200)	5,464,800	2,322,000	25,990,800
Total Reserves	34,210,700	(1,937,100)	(8,686,000)	(361,100)	9,489,000	1,745,600	34,461,100

Investment and Cash Bank Statement

The Responsible Accounting Officer certifies that all funds including those under restriction have been invested in accordance with section 625 of the *Local Government Act 1993*, clause 212 of the *Local Government (General) Regulation 2021* and Council's 'Investment' policy. Council's bank statement has been reconciled up to and including 31 March 2025.

Reconciliation

The YTD cash and investment figure reconciles to the actual balances held as follows:

	\$
Cash at Bank (as per bank statements)	6,097,710
Investments on Hand	22,500,000
Reconciled Cash at Bank & Investments	28,597,710

A comparison of the actual cash and investment balance above of \$28,597,710 as at 31 March 2025 to the forecast cash and investment balance of \$34,461,100 as at 30 June 2025 indicates that, while significant spending will occur before 30 June 2025, Council is also planning to drawdown significant loan funds.

(QBR5) Contractors

Contractor	Contract Details & Purpose	Contract Value (\$) Excluding GST	Contract Date	Duration of Contract	Budgeted (Y/N)	Responsible Officer	Purchase Order
Goanna Ecological	Riparian restoration and catchment revegetation	97,310	5/02/2002	5 mths	Y	Anthony Acret	PO26965
Compass Equipment Hire Pty Ltd	Remove vegetation from Bungawalbin Levee	97,850	26/02/2025	3 mths	Y	Chrisy Clay	PO27039
Data #3 Ltd	VMware Cloud Foundation Subscription	86,032	6/03/2025	12 mths	Y	Joseph Yeadon	PO27106
Concepts of Change Pty Ltd	Residential Behaviour Change Program	99,500	20/03/2025	15 mths	Y	Andrew Logan	PO27195

Note: Minimum reporting level is 1% of estimated income from continuing operations or \$50,000 whichever is the lesser.

(QBR5) Consultancy and Legal Expenses

Definition of Consultant

A consultant is a person or organisation engaged under contract on a temporary basis to provide recommendations or high-level specialist or professional advice to assist decision making by management. Generally, it is the advisory nature of the work that differentiates a consultant from other contractors.

Expense	Expenditure YTD \$	Budgeted (Y/N)
Consultancies	\$1,700,500	Y
Legal Fees	\$28,100	Y

Comment: All consultancies and legal expenses incurred to date are within budget allocations. All figures exclude GST.

Consultancies		
	Organisational Services - Content Manager Upgrade	7,700
	Organisational Services - Indexation of Flood Mitigation Assets	2,000
	Organisational Services - Borrowing Advisory Services	30,000
	Organisational Services - Enterprise Risk Management System	20,900
	Organisational Services - Intranet Development	8,800
	Planning & Delivery - ECWTP Strategic Review	32,100
	Planning & Delivery - Richmond River Bank and Riparian Condition Assessment	59,400
	Planning & Delivery - Flood Mitigation Strategic Review	140,200
	Future Water Project - Direct Potable Reuse Pilot Scheme	15,000
	Future Water Project - Emergency Desalination Investigation	27,300
	Future Water Project - Purified Recycled Water for Drinking Investigation	104,700
	Future Water Project - RCD Dead Storage Investigation	49,100
	Future Water Project - Wilsons River Emergency Supply Studies	20,600
	Future Water Project - Wilsons River Licence Project	144,700
	Properties & Relocation - Proposal for Pecan Nut at Gallans Road Farm	5,000
	Transformation & Strategy - Implementation of New Payroll System	58,600
	Transformation & Strategy - Digital Transformation	974,400
Legal Fees		
	Easement Matters	9,500
	Legal Services - Purchase of Woodburn Property	3,100
	Legal Services - Gallans Road	15,300
	Legal Services - Debt Matters	200

Statement of Expenses for Councillors

Councillor Expenses for the Quarter Ending 31/3/2025 (Q3)

Quarter 3	Other Expenses	Official Business of Council - Travel	Official Business of Council - Professional Development/Training	Total by Councillor (Q3)
Councillor Bruem *	0	0	0	0
Councillor Cadwallader	0	0	0	0
Councillor Gordon	0	0	0	0
Councillor Hauge	0	0	0	0
Councillor Humphrys	0	0	0	0
Councillor Krieg	0	0	0	0
Councillor Lyon *	0	0	0	0
Councillor Mustow	0	0	0	0
Councillor Ndiaye	0	0	0	0
Councillor Ramsey	0	0	0	0
Councillor Rob *	0	0	0	0
Total Per Expense Type	0	0	0	0

	Q1	Q2	Q3	Q4	Total by Councillor YTD
Councillor Bruem *	0	0	0	0	0
Councillor Cadwallader	0	0	0	0	0
Councillor Gordon	2,364	0	0	0	2,364
Councillor Hauge	0	0	0		0
Councillor Humphrys	0	0	0	0	0
Councillor Krieg	0	0	0		0
Councillor Lyon *	0	0	0	0	0
Councillor Mustow	0	1,505	0	0	1,505
Councillor Ndiaye	0	0	0	0	0
Councillor Ramsey	0	0	0		0
Councillor Rob *	0	0	0	0	0
Total Per Expense Type	2,364	1,505	0	0	3,869

Budget 2024/25 FYR **35,000**

Remaining budget **31,131**


* Indicates an outgoing Councillor


This information is provided in accordance with paragraph 6.2 of the 'Payment of Expenses and Provision of Facilities for Chairperson and Councillors' policy.

(QBR56) Key Performance Indicators

In assessing an organisation's financial position, there are several performance indicators that can assist to easily identify whether an organisation is financially sound. These indicators and their associated benchmarks, as stipulated by Office of Local Government, are set out below:

	# Performance Indicator		Bulk	Retail	Flood	Weeds	Property	Fleet	Consolidated (Whole Organisation)	Local Government Bench Mark
1	Operating Performance	2024/25 Budget Review	(5,644,400)	(191,900)	443,200	(327,600)	(196,100)	(45,100)	(5,961,900)	Surplus
		2023/24 Actual	(3,633,400)	(160,200)	(592,400)	(674,000)	(103,000)	(87,000)	(5,250,000)	
2	Current Ratio	2024/25 Budget Review	3.29	0.80	11.53	0.76	3.99	2.70	3.12	> 1.5
		2023/24 Actual	3.93	1.41	6.25	0.87	15.63	2.17	3.69	
3	Debt Service Cover Ratio	2024/25 Budget Review	0.25	-	-	-	-	-	0.52	> 2
		2023/24 Actual	0.82	-	-	-	-	-	0.90	
4	Own Source Operating Revenue Ratio	2024/25 Budget Review	81%	100%	14%	50%	100%	100%	70%	> 60%
		2023/24 Actual	84%	100%	31%	51%	100%	100%	79%	
5	Building and Infrastructure Renewals Ratio	2024/25 Budget Review	0.82 : 1	1.17 : 1	2.36 : 1	-	0.78 : 1	-	1.01 : 1	> 1:1
		2023/24 Actual	0.36 : 1	8.29 : 1	0.28 : 1	-	1.59 : 1	-	0.69 : 1	

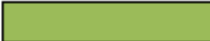
 Projected result meets or exceeds benchmark.


 Projected result does not meet benchmark.

(QBR6.2) Key Performance Indicators (including Capital Revenue)

An alternative set of Key Performance Indicators is provided below. This is due to capital revenue from Section 64 Developer Contribution being the second highest revenue source for Council. These indicators differ from those that are stipulated by Office of Local Government.

	# Performance Indicator		Bulk	Retail	Flood	Weeds	Property	Fleet	Consolidated (Whole Organisation)	Local Government Bench Mark
1	Operating Performance	2024/25 Budget Review	(45,800)	(176,600)	1,892,600	(327,600)	(196,100)	(45,100)	1,101,400	Surplus
		2023/24 Actual	69,000	(154,000)	801,000	(674,000)	(103,000)	(87,000)	(148,000)	
2	Current Ratio	2024/25 Budget Review	3.29	0.80	11.53	0.76	3.99	2.70	3.12	> 1.5
		2023/24 Actual	3.93	1.41	6.25	0.87	15.63	2.17	3.69	
3	Debt Service Cover Ratio	2024/25 Budget Review	1.27	-	-	-	-	-	1.81	> 2
		2023/24 Actual	1.52	-	-	-	-	-	1.85	
4	Own Source Operating Revenue Ratio	2024/25 Budget Review	98%	100%	14%	50%	100%	100%	82%	> 60%
		2023/24 Actual	95%	100%	31%	51%	100%	100%	88%	
5	Building and Infrastructure Renewals Ratio	2024/25 Budget Review	0.82 : 1	1.17 : 1	2.36 : 1	-	0.78 : 1	-	1.01 : 1	> 1:1
		2023/24 Actual	0.36 : 1	8.29 : 1	0.28 : 1	-	1.59 : 1	-	0.69 : 1	

 Projected result meets or exceeds benchmark.

 Projected result does not meet benchmark.

Key Performance Indicator Definitions

Please note that comments relate to the consolidated financial indicators.

1. Operating Result Before Capital Contributions

The operating result is the surplus or deficit that Council makes from normal operations (including depreciation) excluding expenditure on capital items. A surplus is a positive financial indicator.

2. Current Ratio Liquidity

The current ratio measures Council's ability to pay existing liabilities in the next 12 months. A ratio greater than one is a positive financial indicator.

3. Debt Service Cover Ratio

This ratio demonstrates the cost of servicing Council's annual debt obligations (loan repayments, both principal and interest) as a portion of available revenue from ordinary activities. A higher ratio is a positive financial indicator.

4. Own Source Operating Revenue Ratio

This ratio measures fiscal flexibility. It is the degree of reliance on external funding sources such as operating grants and contributions. A Council's financial flexibility improves the higher the level of its own source revenue. A higher ratio is a positive financial indicator.

5. Building and Infrastructure Renewal Ratio

This ratio indicates the rate of renewal/replacement of existing assets against the depreciation of the same category of assets. A ratio greater than one is a positive financial indicator.

Grant application information

This table provides information on grant applications that have been approved or submitted up to time of preparation of the QBRS. Any grants that may have been approved after that date or that have been applied for, will be covered in future reports. The details of new grants, including grants awaiting a determination, are provided below. A financial update on active grants has also been provided, including grant programs that cover multiple years.

Note: all totals are GST exclusive

Grant Name	Reporting Unit	Synopsis	Funding Body	Program	Project Length	Total Project Value	Grant Funding	Council Funding	Total Expenditure to Date	Balance of Approved Funds to Spend
New Grant Applications Awaiting Outcome										
Good Neighbour Program	Weeds	A strategic initiative aimed at addressing priority weed infestation on private properties adjacent to public lands, fostering collaborative efforts to enhance biosecurity and protect shared landscapes.	NSW LLS	Good neighbours program is designed to tackle priority weed infestations on private property neighbouring public lands	2024-2025	580,125	565,125	15,000		
Active Grants										
Natural Resource Management Flood Water Sustainability Project Grant	Water	Emergency Repairs Claim	Public Works Advisory	Northern Rivers March 2022 Flood/Water Sewerage Program		1,600,000	1,600,000	0	711,080	888,920
Safe & Secure Water Program 2022-2024 (SSWP479) - Tranche 3	Water	Funding for Stage 1 of Rous County Council - FWP2060. Planning, Investigation and Design Project. DPE is funding 25% of the estimated actual project costs.	DPE	Rous Water Customers Water Security Program	15 mths (31.05.24)	8,037,600	2,009,400	0	1,652,337	357,063
Local Water Utility Grants	Water	Regional Leakage Reduction Program – Local Water Utility Grants A maximum total amount of 114,025.00 (GST exclusive) payable in instalments. This is based on 25% of \$456,100.00 (total project costs). If total project costs are less than this, the payment will be adjusted accordingly.	DPIE	Regional Leakage Reduction Program	15 mths (31.05.24)	456,100	114,025	342,075	226,246	229,854
Wilsons River Tidal Pool Riparian - riparian restoration	Water	Wilson River tidal pool - riparian restoration (Leedman Property)	DPIE	2023-2024 Coast and Estuary Grants Program - Implementation Stream	3 years	55,860	27,930	27,930	16,080	-
Wilson River Reach Fish Habitat Action Grant 2023	Water	Boat Harbour Riparian Repair Project	DPIE	Fish Habitat Action Grants	12m (4.6.2025)	79,266	39,266	40,000	12,821	66,445
Wilsons River Elevated Crossing Realignment Bexhill	Water	Grant - Bexhill Mains Elevated Crossing	DRNSW	Infrastructure Betterment Fund Department of Regional NSW (NSW Betterment Programs)	18 months (30.05.2025)	2,435,000	2,435,000	-	-	2,435,000
Stage 1 - NSW Apprenticeships and Trainees Program AT100048	Water	The Program funding addresses identified workforce shortages, skill gaps and will boost critical workforce numbers. The sector is impacted by a trend for outsourcing which has caused a severe depletion of in-house trade capabilities	OLG	A fresh start for Local Government Apprentices, Trainees and Cadets - Round One / Stage 1 - NSW Apprentices and Trainees Program (1x Bus Admin 2yr Traineeship, 2x Indig Mgt parks/gardens 2 yr Traineeship, 2x Electrical 4 year apprenticeships)	1/1/2025 to 01/01/2029	740,000	740,000	TBA	8,591	731,409
Richmond River Tidal Inundation Assessment (CMP Stage 2)	Flood	A tidal inundation assessment for the entire tidal inundation reach of the Richmond River estuary -- delineated over two areas, Ballina Shire LGA as one part, and the full extent of tidal zone of the estuary (incorporating Richmond Valley and Lismore City Council LGAs) as the second part	Dept of Climate Change, Energy, the Env and Water	2023-2024 Coast and Estuary Grants Program - Planning Stream	12 mths	60,000	40,000	20,000	-	-
Richmond River Bank and Condition Assessment (CMP Stage 2)	Flood	A riverbank and riparian condition assessment that implements a comprehensive review of existing conditions in the Richmond. Outcomes of the assessment can be used to prioritise investment in future on-ground river restoration works.	Dept of Climate Change, Energy, the Env and Water	2023-2024 Coast and Estuary Grants Program - Planning Stream	18 months	390,000	260,000	130,000	59,400	-

Grant Name	Reporting Unit	Synopsis	Funding Body	Program	Project Length	Total Project Value	Grant Funding	Council Funding	Total Expenditure to Date	Balance of Approved Funds to Spend
Water Quality Monitoring 2019-22	Flood	Richmond River water quality monitoring project	DPIE	Coastal & Estuary Grants Program	36 mths	199,768	99,884	99,884	192,727	7,041
Flood Maintenance 2024-2025	Flood	Fourth year of a four year grant. Each year Council approves spending on this project in excess of the required 1:2 (funding per the agreement \$169,200).	DPIE	Floodplain Management Grants Scheme	12 mths	169,200	84,600	84,600	461,276	
Coraki Riparian Project	Flood	Richmond River coastal riparian project at Coraki	DPIE	Fish Habitat Action Grant	12 mths	112,160	40,000	72,160	78,443	33,717
Richmond and Wilsons Rivers NSW Flood Mitigation Planning	Flood	This planning project is anticipated to reduce the risk and improve resilience of the community to floods in the natural environment by conducting a comprehensive scan of strategic disaster risks and mitigation options for the Richmond River Catchment.	DISER	Preparing Australian Communities – Local Stream Program	3 years	250,000	250,000	-	251,477	(1,477)
East Coraki Riparian Project	Flood	East Coraki reserve coastal and estuary implementation program	DPI	2021-22 Coastal and Estuary Implementation Program (started 2024FY)	3 years	80,000	40,000	40,000	43,200	36,800
Improve the condition of Coraki and Woodburn Town Drains	Flood	Improve the condition of Coraki and Woodburn Town Drains	NSW Reconstruction Authority	Emergency Response Fund - Northern Rivers Recovery and Resilience Program 2022-23: NP6 Improve condition of Coraki and Woodburn town drains	12 mths (31.12.2024)	150,000	140,250	9,750	140,178	9,822
Revitalise South & East Lismore Town Drains	Flood	Improve the condition of South & East Lismore Town Drains	NSW Reconstruction Authority	Emergency Response Fund - Northern Rivers Recovery and Resilience Program 2022-23: NP7 Revitalise South and East Lismore Town Drains	12 mths (31.12.2024)	196,350	196,350	-	196,334	
Building the resilience of Bungawalbyn Bass habitat – Stage 1 (Site 6)	Flood	This grant will address bank erosion on Bungawalbyn Creek, a high conservation value waterway and valued Bass fishery	NSW DPI	Flagship Fish Habitat Rehabilitation Grants	3 years (30.06.2026)	158,000	158,000	-	-	158,000
Northern Rivers Watershed Initiative (NRWI)	Flood	The NRWI involves undertaking works in the Richmond, Evans, Brunswick and Tweed catchments to improve river health and restore natural hydrologic functioning to deliver environmental, social and economic benefits.	Department of Primary Industries & Regional Development	Northern Rivers Watershed Initiative -Election Policy Statement Funding (Rous to Manage)	24 months (starting Sept 2024)	5,000,000	5,000,000	-	216,456	-
Bungalwalbyn East Levee Immediate Reconstruction Works	Flood	Bungalwalbyn East Levee Immediate Reconstruction Works	NSW Public Works (Dept Regional NSW)	Natural Disaster Essential Public Asset Restoration Grant - NSW Severe Weather and Flooding 22 February 2022 onwards - AGRN 1012. Natural Disaster Relief Assistance (NDRA) Program	3 years	84,996	84,996	-	84,996	-
East Coraki Levee Immediate Reconstruction Works	Flood	East Coraki Levee Immediate Reconstruction Works	NSW Public Works (Dept Regional NSW)	Natural Disaster Essential Public Asset Restoration Grant - NSW Severe Weather and Flooding 22 February 2022 onwards - AGRN 1012. Natural Disaster Relief Assistance (NDRA) Program	3 years	49,327	49,327	-	49,327	-
West Ballina Levee Immediate Reconstruction Works	Flood	West Ballina Levee Immediate Reconstruction Works	NSW Public Works (Dept Regional NSW)	Natural Disaster Essential Public Asset Restoration Grant - NSW Severe Weather and Flooding 22 February 2022 onwards - AGRN 1012. Natural Disaster Relief Assistance (NDRA) Program	3 years	59,392	59,392	-	59,392	-
Bungalwalbin Levee	Flood	Bungalwalbin Levee restoration		Natural Disaster Relief Assistance (NDRA) Program		6,900,935	6,900,935	-	-	6,900,935
South Lismore Levee	Flood	South Lismore Levee restoration		Natural Disaster Relief Assistance (NDRA) Program		1,547,480	1,547,480	-	-	1,547,480
Parthenium 2024	Weeds	Surveillance, control, site maintenance of high risk properties. Distribution of educational materials.	DPI	New Weed Incursion - Parthenium Weed (Parthenium hysterophorus) Response	12 mths	35,000	27,000	8,000	10,912	24,088

Grant Name	Reporting Unit	Synopsis	Funding Body	Program	Project Length	Total Project Value	Grant Funding	Council Funding	Total Expenditure to Date	Balance of Approved Funds to Spend
Miconia 2024-2028	Weeds	Miconia surveillance and eradication	QLD Department of Agriculture & Fisheries	Miconia - The NSW component of the National Tropical Weed Eradication Program (NTWEP)	4 years	2,165,824	2,165,824	-	150,984	2,014,840
North Coast Bushfire Recovery – Delivery of – W1 Tropical Soda Apple Landholder Engagement Project in the North Coast (5 years) - YR 4 (2024FY)	Weeds	Tropical Soda Apple Landholder Engagement and Compliance Program – delivery of 210 property inspections	LLS & DPI	NSW Bushfire Recovery Stimulus	12mths	32,000	32,000	-	31,180	9,674
North Coast Bushfire Recovery – Delivery of – W1 Tropical Soda Apple Landholder Engagement Project in the North Coast (5 years) - YR 5 (2025FY)	Weeds	Tropical Soda Apple Landholder Engagement and Compliance Program – delivery of 210 property inspections	LLS & DPI	NSW Bushfire Recovery Stimulus	12mths	32,000	32,000	-	-	32,000
Tropical Soda Apple (Riparian/High Risk Pathways)	Weeds	Tropical Soda Apple - strategic and ongoing control in high-risk pathways.	LLS	Small Grants Funding	8 mths	47,750	42,750	5,000	23,364	24,386
Priority Weeds Washdown Facility	Weeds	Funding to support essential programs and treatments of new incursions of prohibited weeds - Priority weeds washdown facility	DPI	2022-2023 New Weed Incursion - Priority Weeds Washdown Facility	12mths	49,995	49,995	-	-	49,995
Frogbit 2023/24	Weeds	Expand inspections areas, treatment of Frogbit infestation and follow up treatment	DPI	New Weed Incursion - Frogbit (<i>Limnobium laevigatum</i>) Rapid Response	6 mths	50,000	40,000	10,000	35,364	14,636
Frogbit 2024/25	Weeds	Expand inspections areas, treatment of Frogbit infestation and follow up treatment	NSW DPI	Frogbit Eungella New Incursion	6 mths	22,000	20,000	2,000	-	22,000
Tropical Soda Apple High Risk Pathways 2023/24	Weeds	Next 12 months -Continue surveillance/control of the Tropical Soda apple in identified high risk pathways	DPI	Tropical Soda Apple High Risk Pathways (New incursion)	12 mths	52,000	50,000	2,000	66,646	- 14,646
Tropical Soda Apple High Risk Pathways 2024/25	Weeds	Next 12 months -Continue surveillance/control of the Tropical Soda apple in identified high risk pathways	NSW DPI	Upper Richmond River TSA High Risk Pathways	12mths	52,000	50,000	2,000	-	52,000
Weeds Action Program 2020-25 (2025)	Weeds	Funding allocated annually	DPIE	North Coast Weeds Action Program 2020-25	12 mths	642,095	642,095	-	955,692	(313,597)
Unsuccessful grant applications										
Nil										

Governance

A. Finance

Detailed throughout the report.

B. Environment

Not applicable.

C. Legal

In accordance with clause 203 of the *Local Government (General) Regulation 2021*, Council's financial position is satisfactory having regard to the original estimate of income and expenditure and Council's projected short-term liquidity position.

Consultation

This report was prepared in consultation with the General Manager and relevant staff.

Comment

In summary, all budget items other than those identified in the report have performed within the parameters set by Council in adopting the 2024/25 Operational Plan.